Lincoln Borglum Pointer in charge.

You will hold yourself in readiness to assist Bianco in all pointing (the taking of measurements necessary on the sculpture work on Mount Rushmore) until further written orders.

I want the work on the face of Washington finished (by Bianco) beginning ten inches from the hair line
procede downward. I want all this work accurately pointed
over the surface, every inch on the model, every twelve
inches on the Mountain.

Tallman will aid you and Bianco with scaffold and men in every way, promptly as necessary. Be careful in setting the winches to the back of Washington's head. Billy has a floor of loose stone where the new work-shed will be and he will find it difficult to fasten his winches to this floor. No work must be done now without points!! Suggest to him laying down two heavy timbers and drill deep and hold these timbers down, then bolt winches to these timbers, get book for record of points, and keep a separate page for each set of points with date.